

PRACTICAL INSIGHTS FOR TODAY'S CHALLENGES



You and your teams are the backbone of organisational resilience - but today's fast-evolving business landscape brings constant challenges.

Join us at the IIA Singapore Annual Conference to gain fresh strategies and critical insights that empower you to navigate complexity and lead with confidence.

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Digital Transformation & the Blurring of the Lines: A New Model for Risk and Assurance



Speaker and Panellist

Dusk Lim

Head of Specialist Sales
Diligent



Moderator

David Toh

Governance, Risk & Compliance and Internal
Audit Leader, PwC Singapore
and Vice President, IIA Singapore



Panellist

Dr Matej Drascek

Director of Finance, LON d. d.
and President of IIA-Slovenia



Panellist

Dave Enright

Global Head of AI
DKSH



Panellist

Ong Wei Han

Chief Administrative Officer, Asia Pacific and
Senior Country Business Manager, South &
Southeast Asia, JP Morgan and Governor of
IIA Singapore



Panellist

Keith Tan

Partner, Risk and Business Consulting Practice
RSM Singapore



Panellist

Yue Kendall

Vice President, Group Internal Audit
DKSH

As organisations accelerate digital transformation, the traditional boundaries between the Three Lines are being redefined. Technology-driven change demands rapid decision-making, integrated risk responses, and real-time assurance - challenging the conventional independence of audit, risk, and compliance functions. The presentation will explore how digital initiatives such as Enterprise Resource Planning overhauls, agile development, data lakes, and AI deployment are prompting closer collaboration across the lines, and how internal audit can remain objective while adding value throughout the transformation lifecycle.

A panel discussion will follow, bringing together experienced leaders to share real-world insights discussing how cross-functional collaboration plays out in practice, what “guardrails” are needed to preserve independence, and how the Three Lines can be reimaged as a dynamic, data-driven model fit for the digital age.

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